NOFA VT MARKET MANAGER CONFERENCE

MARCH 24, 2016



WHOLESOME WAVE STAFF



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WHO IS IN THE ROOM?

- Market Managers!
 - Currently operating incentives?
 - New (1st year) or experienced operators?
 - Paid staff or volunteers?
 - Size of your market?
 - Urban or Rural?
- Name and location of market + number of vendors

OVERVIEW

- Incentives The Big Picture
- Wholesome Wave Vision and Mission
- NOFA VT Incentive Pioneers!
- Tour of Wholesome Wave Resources
 - Community of Practice
 - FM Tracks
- Q&A

NATIONAL VIEW OF INCENTIVES

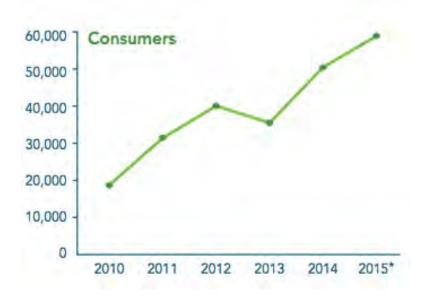


GROWTH AND SCALE

NATIONAL SPREAD

- In 2005 the first nutrition incentive program was started by the NYC Dept. of Health.
- In 2008 4 farmers markets piloted incentive programs in CA, MA and NY.
- As programs grew and evolved, they outgrew any single iteration, spread nationally.
- 2014 Farm Bill introduces \$100 million in funding through FINI.
- Today incentive programs are in nearly every state and DC.





WHAT IS FINI?

- Food Insecurity Nutrition Incentive Program
- USDA Grant Program
- 2014 Farm Bill
- First instance of direct federal support for incentives
- Increases guidelines and the need for documentation
- Up for renewal in next Farm Bill

FINI 2015 MULTI-YEAR, LARGE-SCALE PROJECTS



WHOLESOME WAVE

 Works with over 400 direct to consumer sites in 17 states + DC to provide F&V incentives to 110,000 SNAP consumers

ECOLOGY CENTER

 California Market Match provides dollar-for-dollar match for CA SNAP shoppers; designed to reduced diet related illness and stabilize farming communities

AARP FOUNDATION

 Incentive programs in 22 Kroger stores and 31 farmers markets in TN and MS

FLORIDA ORGANIC GROWERS

Aims to expand access for SNAP consumers to Floridagrown fruits and vegetables to 50 markets in 21 FL counties, over three years.

FINI 2015 MULTI-YEAR, LARGE-SCALE PROJECTS (CONT.)



MASSACHUSETTES DEPT OF TRANSISTIONAL ASSISTANCE

 Provide healthy incentives for each SNAP dollar spent on targeted F&Vs at farmers' markets, farm stands, mobile markets and CSAs in MA

FAIR FOOD NETWORK

Expand DUFB: from farmers markets to retail grocery outlets, from seasonal to year-round, and from tokens to technology as means of processing transactions

INTERNATIONAL RESCUE COMMITTEE

 Increase availability of locally-grown, culturally appropriate F&V among refugee and immigrant populations in Salt Lake City, Phoenix, Baltimore and Charlotesville

WASHINGTON DEPT. OF HEATLH

 Offer a variety of cash incentives to SNAP shoppers at 168
 Safeway supermarkets and 86 farmers markets and CSAs in 21 WA counties

NATIONAL THEMES AND TRENDS

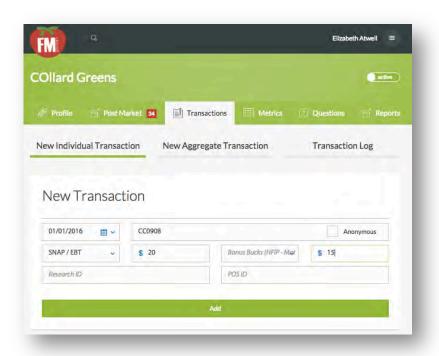
- Drive for scale and increase of impact
- Maintaining impacts to small, local, family farms and diversified production operations through that expansion
- Focus on SNAP incentives
- Incentives for fruits and vegetables vs. other SNAP-eligible foods
- Donor fatigue and need for states to get involved in match
- New sectors and organizations getting into the space
 - AARP and United Health Care

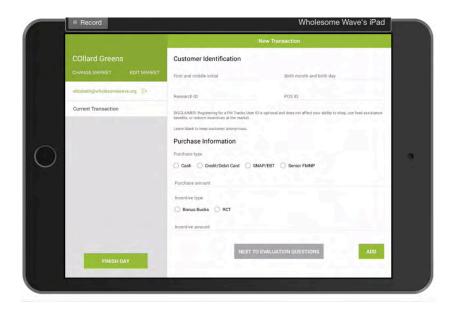


STANDARDIZED METRICS TO QUANTIFY IMPACT

"Any measurement of success for markets across the US needs to identify universal indicators for any or all of these changes, to allow markets to compare that change to others while still making room for each market and its partners to tell its own unique story."

- Farmers Market Coalition





WHOLESOME WAVE

VISION

Affordable, healthy, local food for all

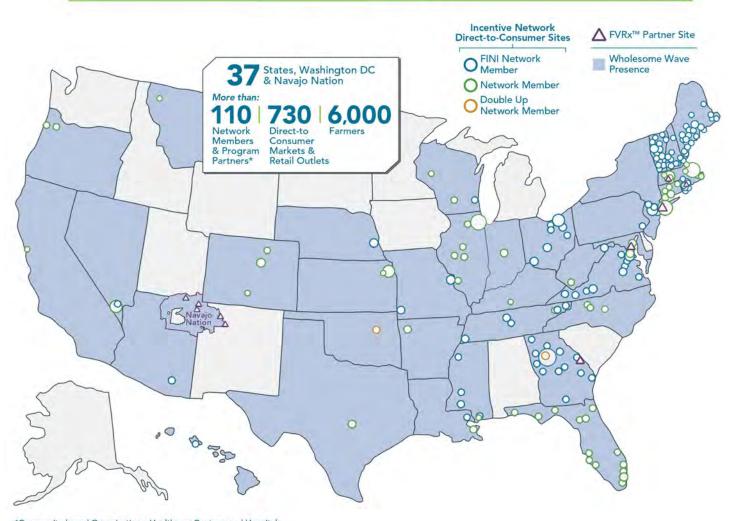
MISSION

Wholesome Wave inspires underserved consumers to make healthier food choices by increasing affordable access to fresh, local and regional food.



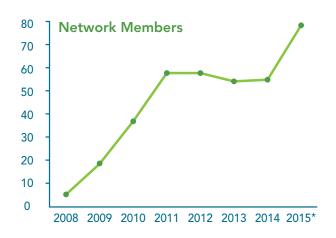
WHOLESOME WAVE'S

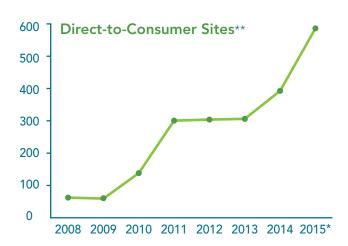
NATIONAL NUTRITION INCENTIVE NETWORK: 2015 GROWTH

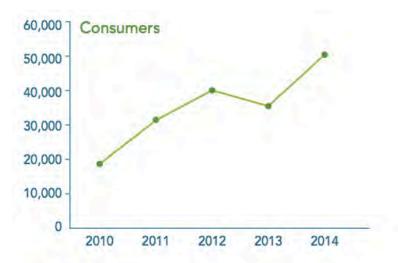


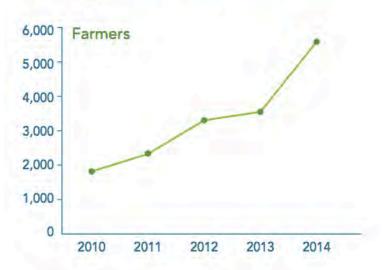
^{*}Community-based Organizations, Healthcare Centers, and Hospitals

NETWORK GROWTH









- * Projected
- ** Includes Farmers Markets, Mobile Markets, and Community Supported Agriculture (CSA) sites

ON THE GROUND IMPACT

"I love the double your food stamps program because it allows me to buy fruits and vegetables for my family which is what we need in order to maintain health. I have a son with a genetic disorder that is prone to getting tumors and twice already since we've been on food stamps he has had two tumors when we had to use food banks because we didn't have enough money for food. But now that we have this program I'm able to get \$60 more a month in groceries that is only fruits and vegetables, which has increased my ability to give him what he needs in order to maintain health.

And I think it's a great program the government has something to do with, you know, because it's so much better to help people proactively maintain health rather than use Medicaid to pay for all their sicknesses after the fact. It just makes so much more sense and it's one of the best programs I've ever seen the government do for people of low income.

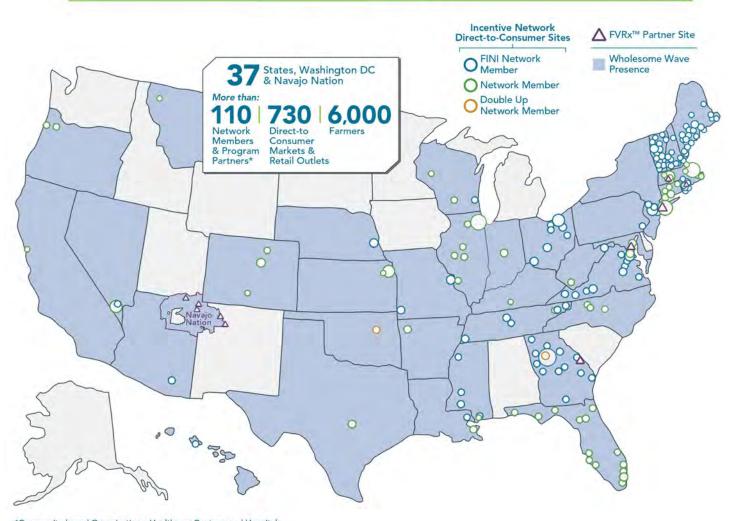
We haven't always been people of low-income. Before I was divorced we had as much money as we wanted to spend on food and healthcare and everything, but that's just not the way it is right now and sometimes people are in this situation and if the government is going to help it's helpful that it's actually helping and not hurting."



- Stacey Gordon, Webb City Farmers Market - 9/26/15

WHOLESOME WAVE'S

NATIONAL NUTRITION INCENTIVE NETWORK: 2015 GROWTH



^{*}Community-based Organizations, Healthcare Centers, and Hospitals



Network Member Capacity Building

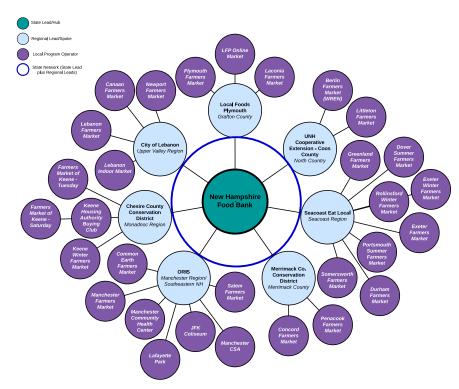
Through our network, we build the capacity of nutrition incentive practitioners, advancing them from a Stage 1 to Stage 4 member.

STATEWIDE PROGRAMS

- Local program operators collaborating together at the state level to leverage their collective strengths, draw down funds and reach more consumers and farmers.
- Statewide organizations centrally administering programs that can be adopted locally across a state

STATE EXAMPLES

- CMMC
- New Hampshire
- Ohio
- NOFA VT!



CONSISTENCY IN COMMUNICATIONS

MAINE HARVEST BUCKS



DOUBLE UP FOOD BUCKS



THE FARMERS MARKET CO.



NOFA VT CROP CASH PROGRAM

Use your EBT card to buy fresh local food!

This summer, use your 3SquaresVT benefits at the farmers market near you.



Use your EBT Card to purchase food at the market and double your 3SquaresVT dollars with Crop Cash for fresh fruits and veggies.







Buy more fresh, delicious food for your family and support your local farmer.

Find a participating market near you:

Visit <u>www.vermontfoodhelp.com</u> or dial 2-1-1 for information and a list of participating markets.







DOUBLE your 3SquaresVT benefits at your community Farmers Market!



Turn \$10 in 3SquaresVT benefits into \$20 with CROP CASH



What is CROP CASH?

FREE bonus funds (up to \$10) that can be used at participating farmers markets in Vermont to buy fresh fruits and vegetables.

How/where do I get CROP CASH?

By using your 3SquaresVT benefits at one of the 46 participating farmers markets in Vermont.

Why should I shop at the Farmers Market?

Because with Crop Cash, you're getting the best deal in town for the best tasting produce! Plus, you'll be supporting a local farmer. Which is pretty cool.

For an up-to-date listing of participating farmers markets, as well as directions and hours of operation, visit www.nofavt.org/CROPCASH

CROP CASH is made possible by:







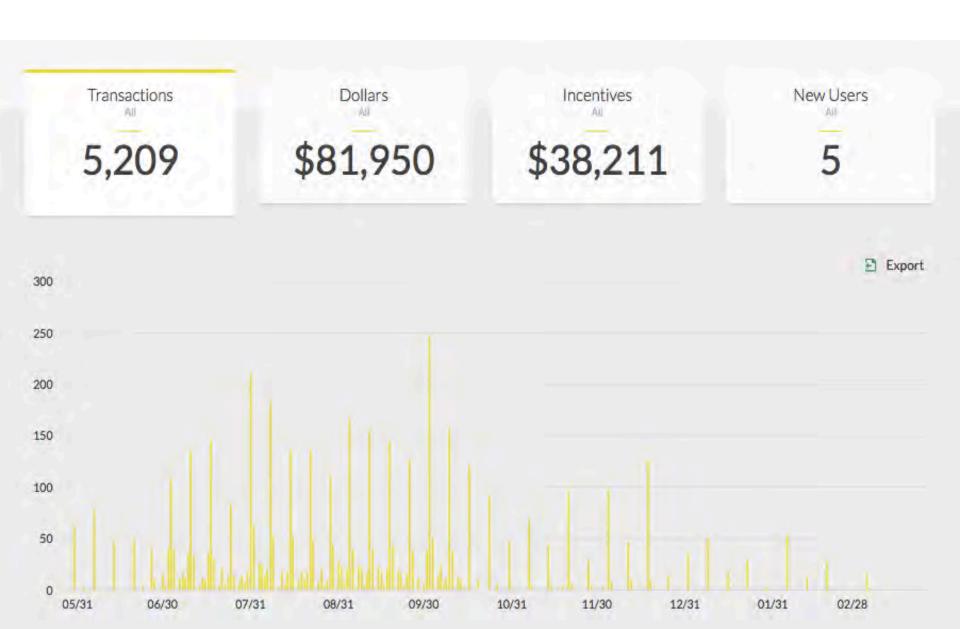


NOFA VT CROP CASH PROGRAM

A Pioneer in the Field of Incentives

- One of the largest networks of markets in the country – well over 50 markets!
- Providing incentives to customers since
 2008

DISTRIBUTION AT-A-GLANCE



National Nutrition Incentive Network Resources for Market Managers





Network Member Capacity Building

Through our network, we build the capacity of nutrition incentive practitioners, advancing them from a Stage 1 to Stage 4 member.

Network Services

TOOLS AND TECHNICAL ASSISTANCE



Members have access to tools, toolkits and direct assistance to build their capacity from a Stage 1 to a Stage 4 member. Subjects include:

- Program Operations
- Data Collection and Evaluation
- Communications, Outreach and Marketing
- Fundraising
- Policy and Advocacy

ADVOCACY AND EDUCATION



Members are engaged as policy advocates and educators to inform public policy.

DATA COLLECTION AND EVALUATION



Wholesome Wave has a

national incentive program data set based on reporting from members. Wholesome Wave provides common metrics and data reporting platforms for members to submit their data and for evaluators to conduct research.

COMMUNITY OF PRACTICE



Members interact, share ideas, resources, solutions and build the body of knowledge for nutrition incentive programs through five platforms:

- Listserv
- Topical webinars
- Annual conference
- Newsletter
- Resource library

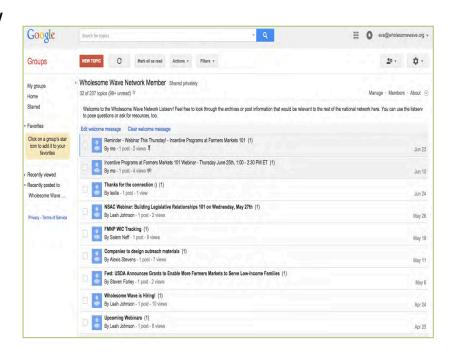
LIST SERVE

GOALS

- Facilitate communication between WW and members
- Facilitate communication between members and each other
- Share resources and best practices
- Communicate news of interest
- Draw from the wisdom of the group

HOW IT WORKS

- Email: <u>WWIncentiveNetwork@googlegroups.com</u>
- View archive by logging in and visiting: <u>groups.google.com</u>



NEWSLETTER





MAY, 2015

With market season (for many) kicking into high gear, we'll be sharing a number of new tools and resources that we hope will make this the most successful year for nutrition incentive programs yet.

On June 4th at 2pm EST, there will be a webinar training on the Wholesome Wave Data Portal for those who have not used the system before. This training will be recorded and available for viewing on-demand throughout the season.

Also, keep an eye out for three new toolkits that will be released within the next month;

- How to Run a Farmers Market Incentive Program, including on-site administration guides and tools, financial controls, optimizing program design for your community, and outreach basics.
- How to Run a CSA Incentive Program, including payment models, customer recruitment, enrollment, and retention, and data collection and finance management.
- Growing Your Incentive Program, including setting goals for program growth, taking your outreach and marketing to the next level, creative fundraising, and getting to data outcomes.

And following later this season:

 Outreach Idea Book, a national scan and compilation of the best in outreach and marketing materials for incentive programs. Whether it's brand logos, taglines, flyers, bus ads, or billboards, we've brought them together along with best practices and innovations.

If you have materials from the current season that you

Important Dates: June 4: WW Data

Portal Training --20m EST

Helpful Links:

Partner Listserv + Submit a post!

Resource Library (soon to move to the WW website!)



Spotlight on: <u>Greensgrow</u>, Philadelphia, PA

Greensgrow's SNAP Box grew its participation by 40% since 2013. At weekly Saturday afternoon pickups, West Philly residents and SNAP Box members gather to collect their produce shares, discuss recipes and healthy eating habits, and enjoy the newly renovated Greensgrow West farm.

GOALS

- Updates on WW programs, policy, research, innovations, and funding opps
- Promote events and resources
- Highlight partners to the network

HOW IT WORKS

 All members automatically subscribed

ONLINE RESOURCE LIBRARY



GOALS

- Provide general information, toolkits, templates, case studies, and research
- Highlight best practices and innovations

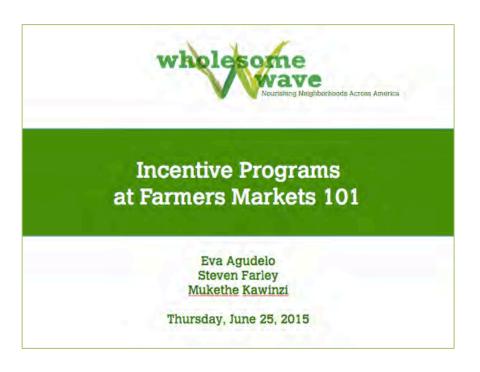
HOW IT WORKS

- Available to all network members.
- Lives on the WW website:

http://www.wholesomewave.org/our-initiatives/nationalnutritionincentivenetwork/resourcelibrary/

Requires login

WEBINARS



GOALS

- Train on fundamentals of program operations
- Educate on timely topics of interest
- Highlight member expertise
- Build unparalleled collection of high quality resources for practitioners

HOW IT WORKS

Receive registration links as they become available

UPCOMING EVENTS

Next Webinar:

- Fruit and Veggie Prescriptions 101
 - Tuesday, 4/19, 1:30PM
- Mastering the Numbers: Data Collection and Accounting
 - Thursday 4/21, 1:30 PM

Community of Practice

- Webinars
- Listserv send messages to: <u>WWIncentiveNetwork@googlegroups.com</u>
- Monthly Newsletters
- Resource Library:
 http://www.wholesomewave.org/our-initiatives/
 nationalnutritionincentivenetwork/resourcelibrary/



FM TRACKS 2.0



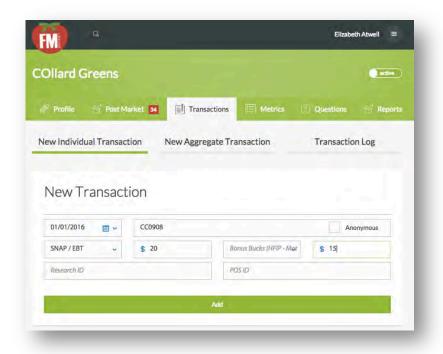
WHY FM TRACKS?

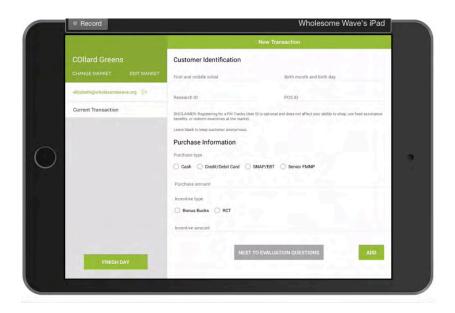


STANDARDIZED METRICS TO QUANTIFY IMPACT

"Any measurement of success for markets across the US needs to identify universal indicators for any or all of these changes, to allow markets to compare that change to others while still making room for each market and its partners to tell its own unique story."

- Farmers Market Coalition





HOW DOES THIS HELP...?

- Target marketing and outreach efforts
- Evaluate program design for maximum effectiveness and efficiency
- Analyze individual customers' sales in tandem with behavioral and demographic data
- Track distribution and redemption of alternative currencies to better inform financial planning
- Demonstrate impact with reports and graphics

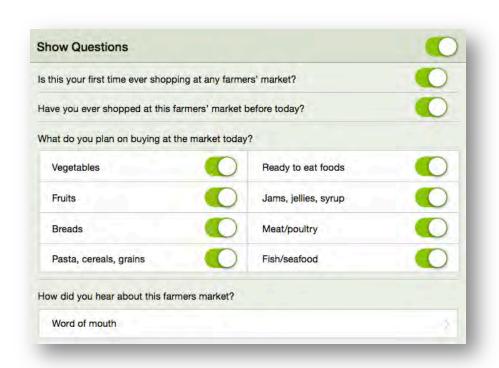




LEARN ABOUT MARKET CUSTOMERS

MAKE DATA-DRIVEN DECISIONS BASED ON:

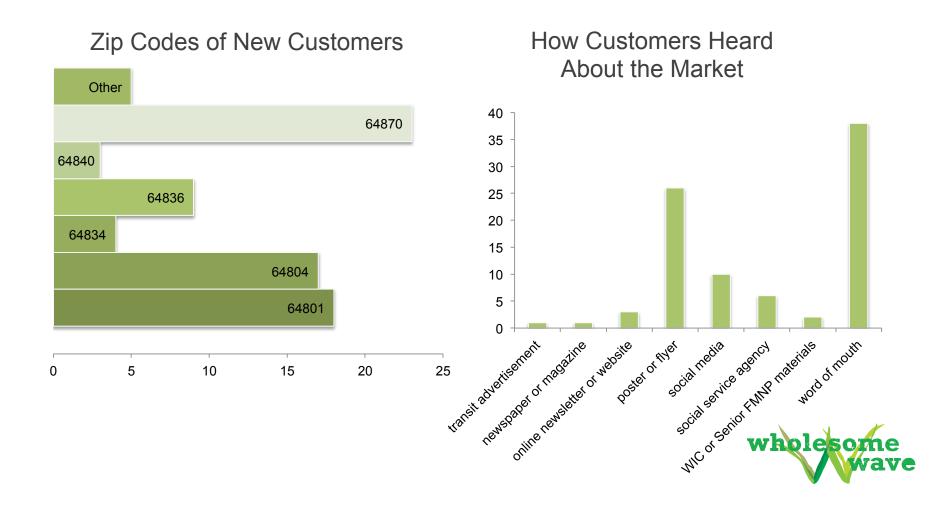
- Where customers live
- How people heard about the market
- What SNAP shoppers are buying
- What problems customers may experience with the incentive program
- How purchasing connects to market-day characteristics





DATA FOR DECISION-MAKING

TARGET OUTREACH EFFORTS

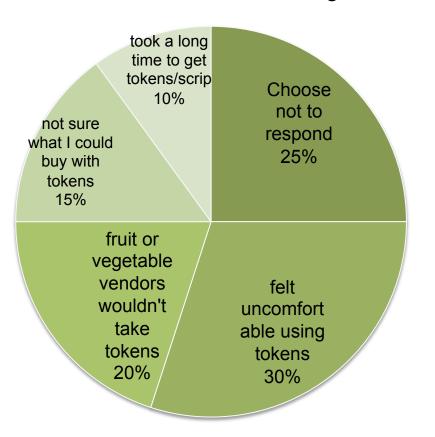


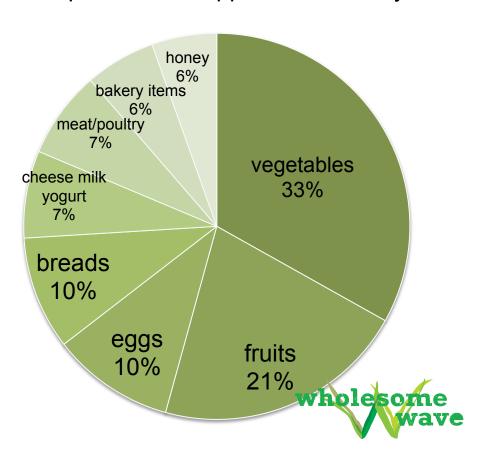
DATA FOR DECISION-MAKING

DETERMINE HOW MARKET AND PROGRAM IMPROVEMENTS CAN BE MADE

Problems with Incentive Program?

Top 8 Items Shoppers Plan to Buy

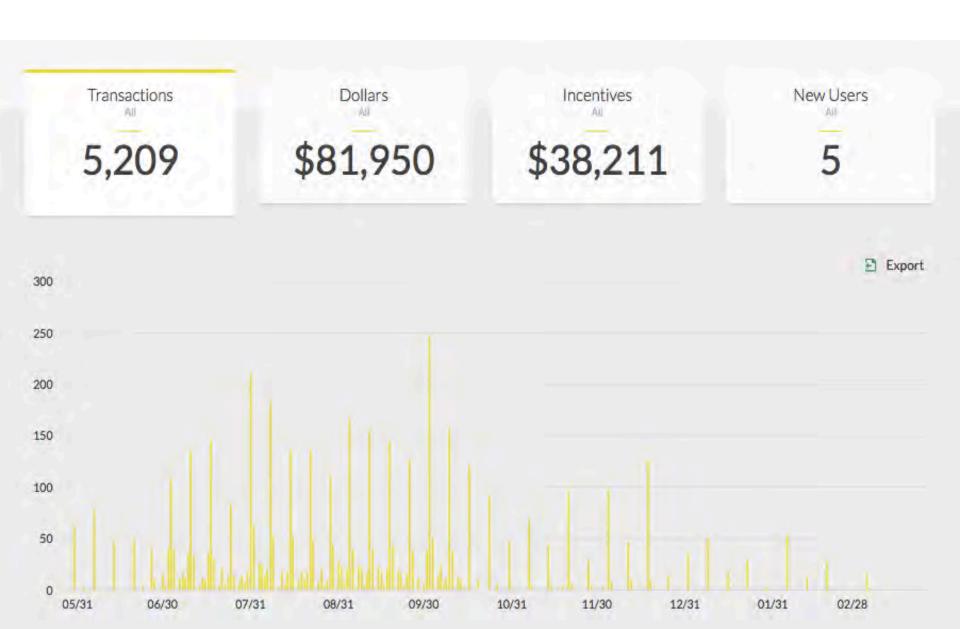




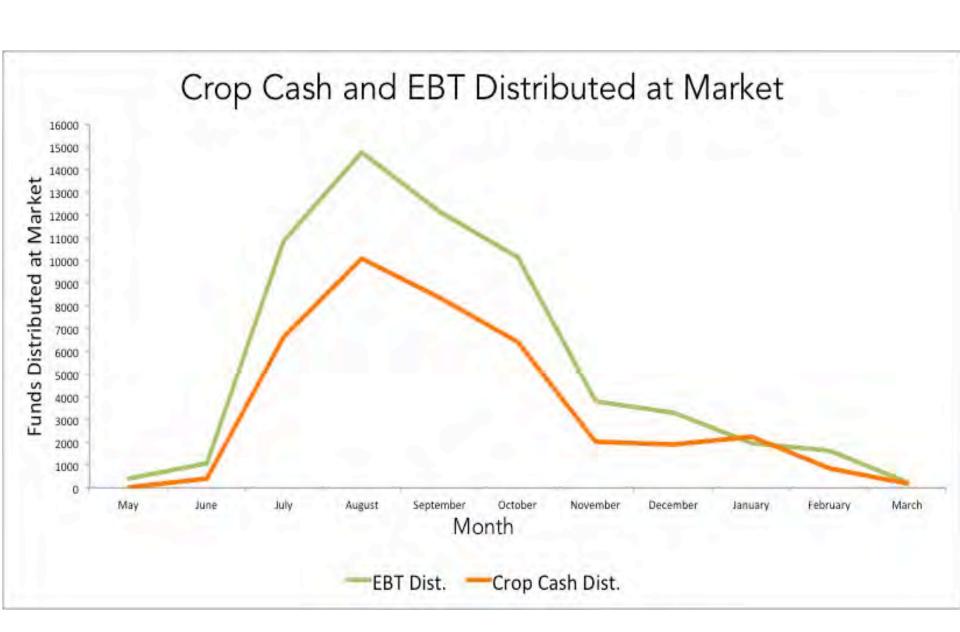
YOUR 2015 DATA



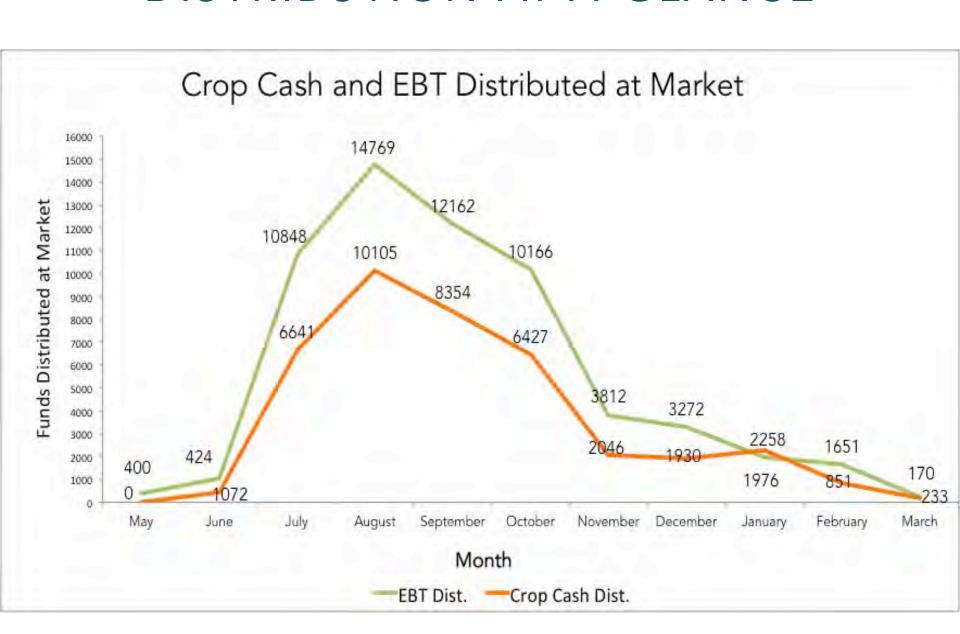
DISTRIBUTION AT-A-GLANCE



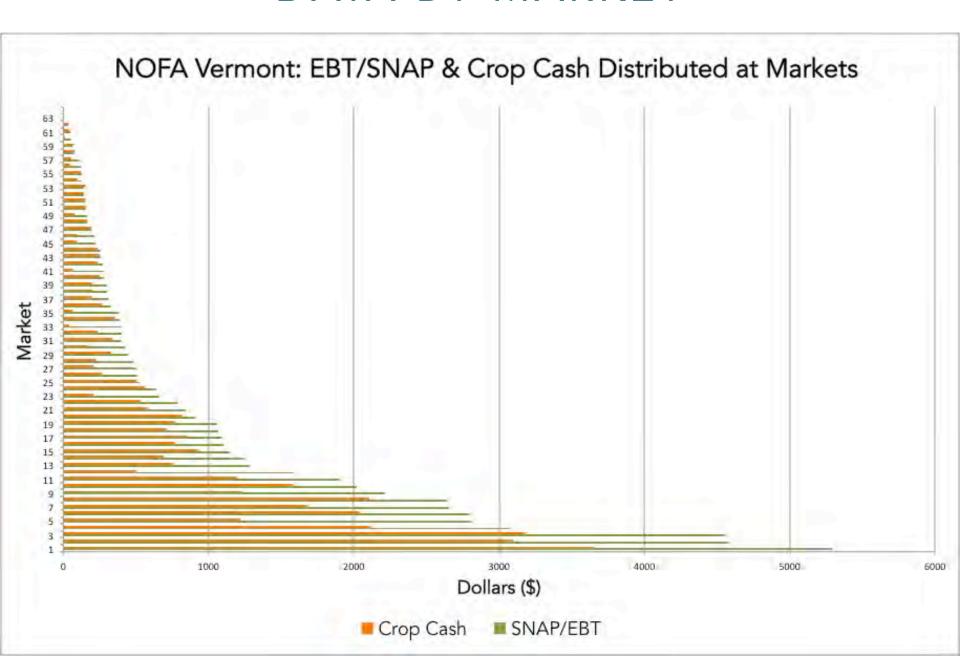
DISTRIBUTION AT-A-GLANCE



DISTRIBUTION AT-A-GLANCE



DATA BY MARKET



FM TRACKS UPDATES



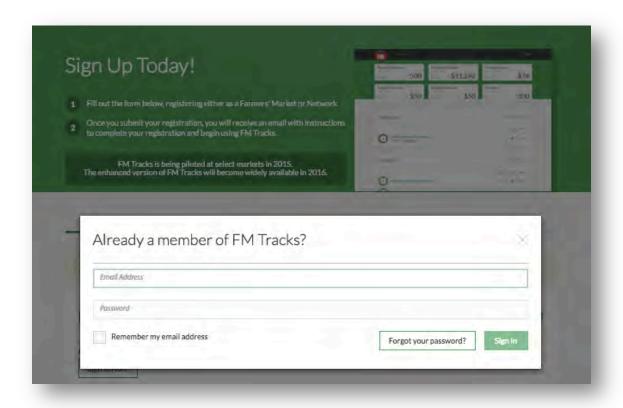
OVERVIEW

FM Tracks Updates:

- Reorganized Website Layout
- Improved Transaction Flow
- Editable Redemption Log
- Customer Surveys on Website
- Improved Reports and Graphics
- App Interface

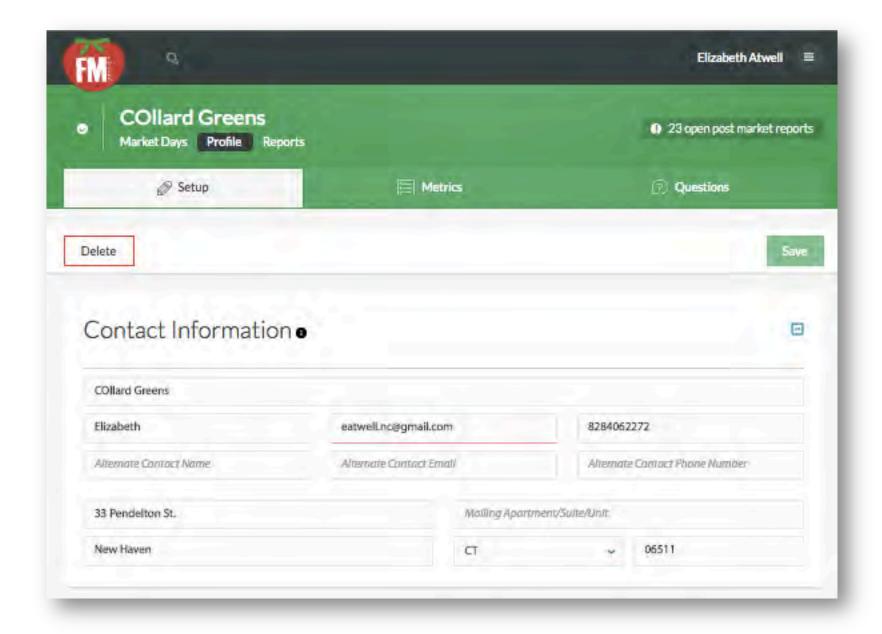


SOME NOTES ON HOW TO USE FM TRACKS

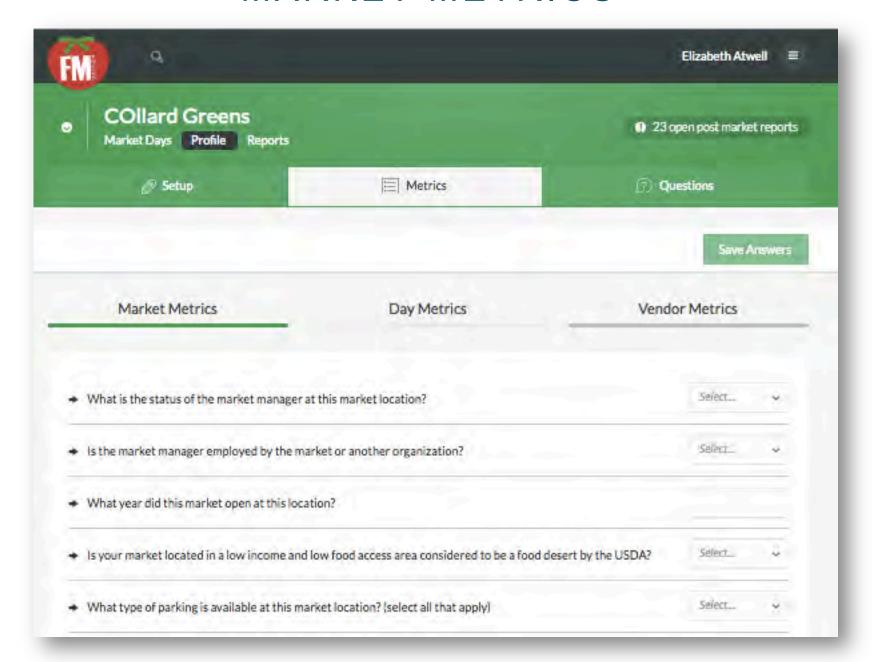


- At market using App (doesn't require wifi)
- At market using laptop (requires wifi)
- At market using mobile site (requires wifi or data plan)
- At home using website and paper entry forms

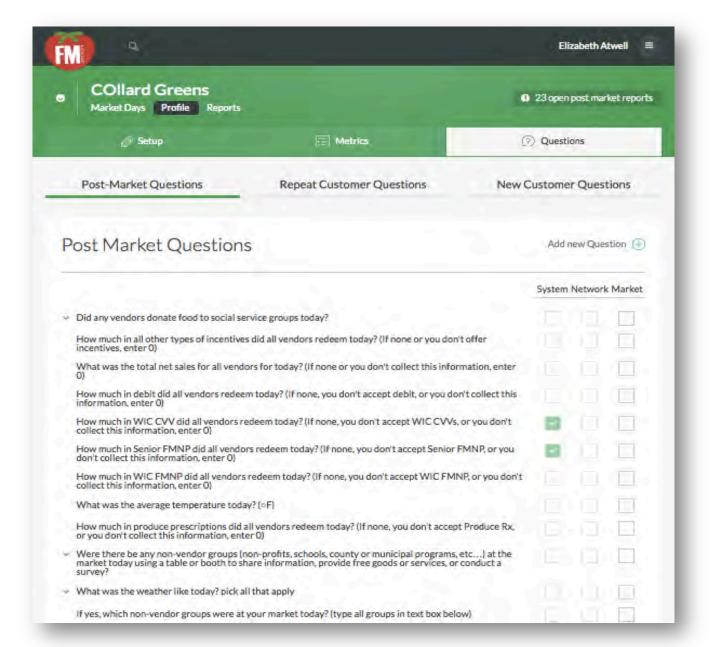
CUSTOMZING YOUR PROFILE



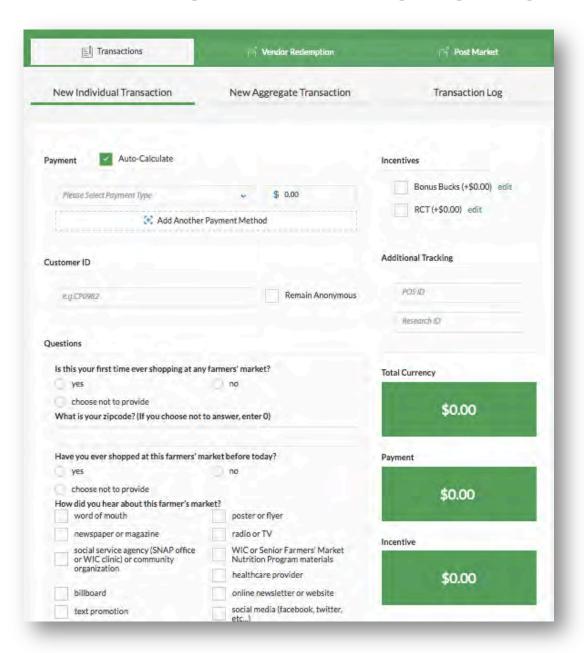
MARKET METRICS



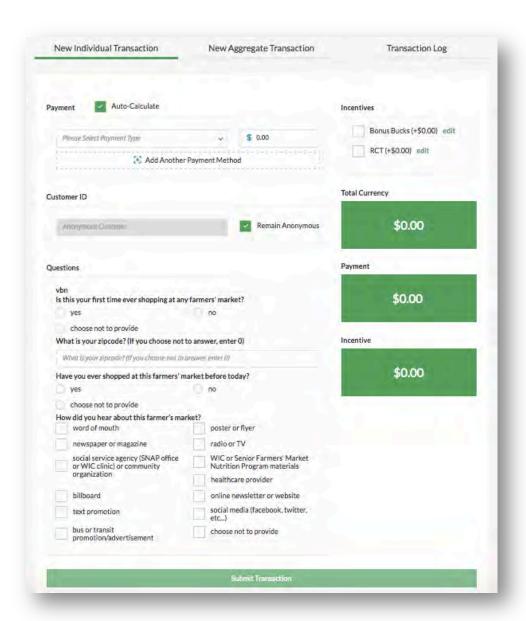
CUSTOMIZING QUESTIONS



INDIVIDUAL TRANSACTIONS



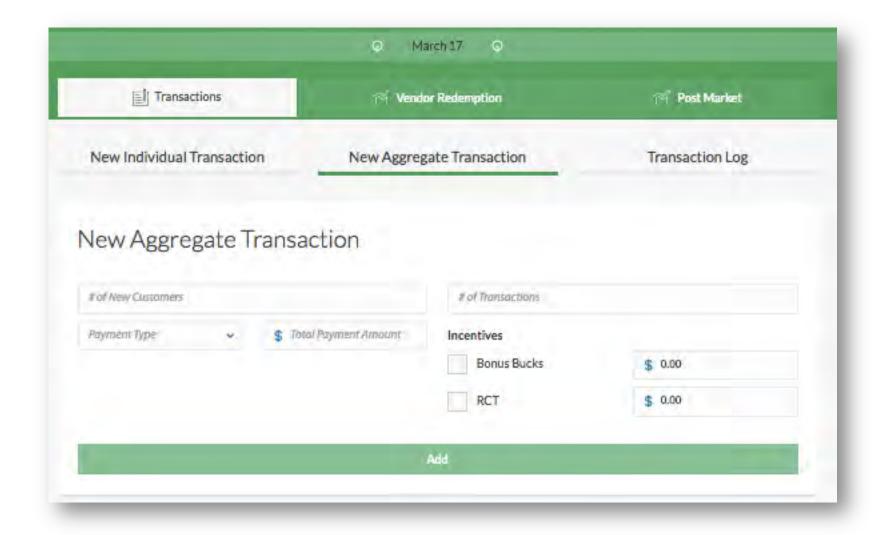
NEW & REPEAT USER QUESTIONS ON SAME PAGE AS TRANSACTIONS



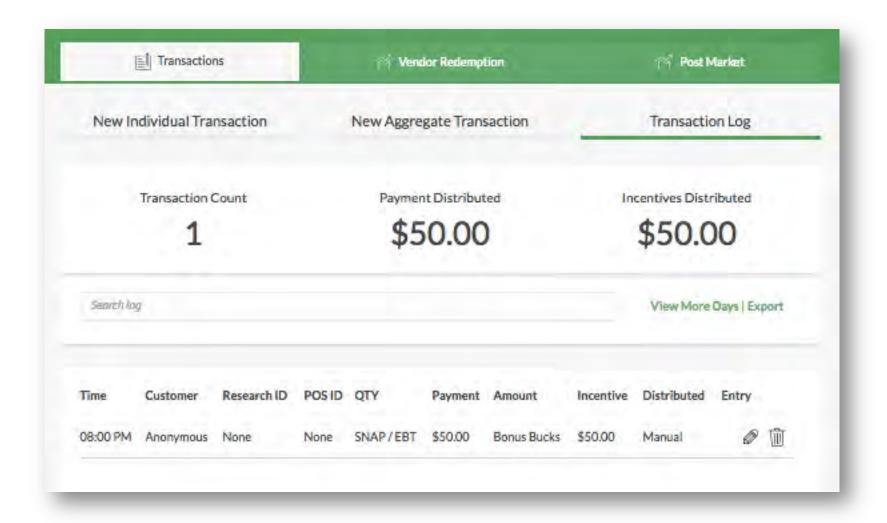
- Great to enter new customer data (zipcode, how they heard about the market, new customer) without using the app at the market
- Repeat users questions vary more than new user questions, but the market can push out a question consistently that they collect from everyone



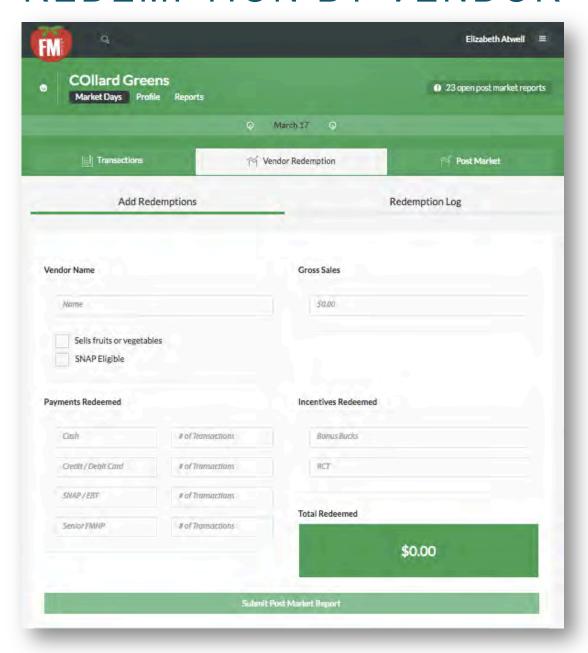
AGGREGATE TRANSACTIONS



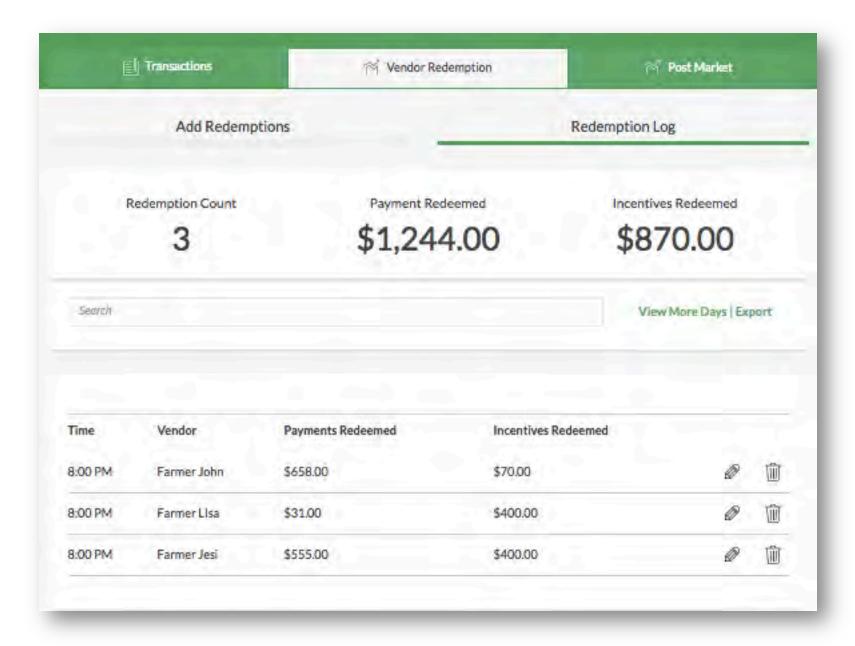
EDITABLE TRANSACTION LOG



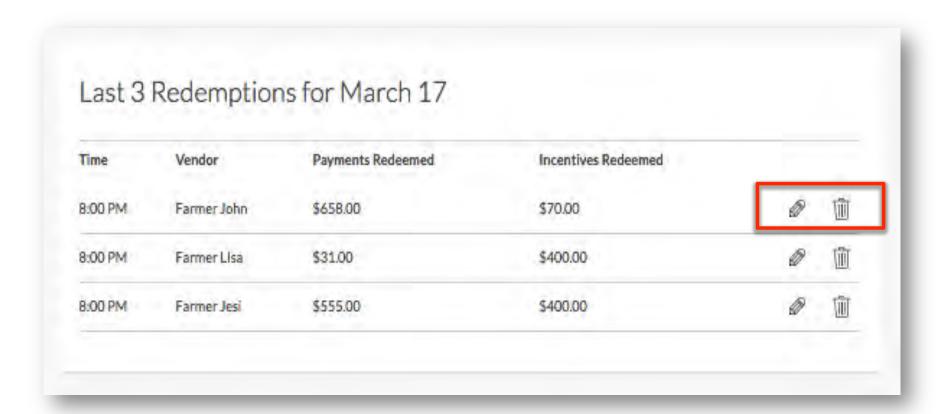
REDEMPTION BY VENDOR



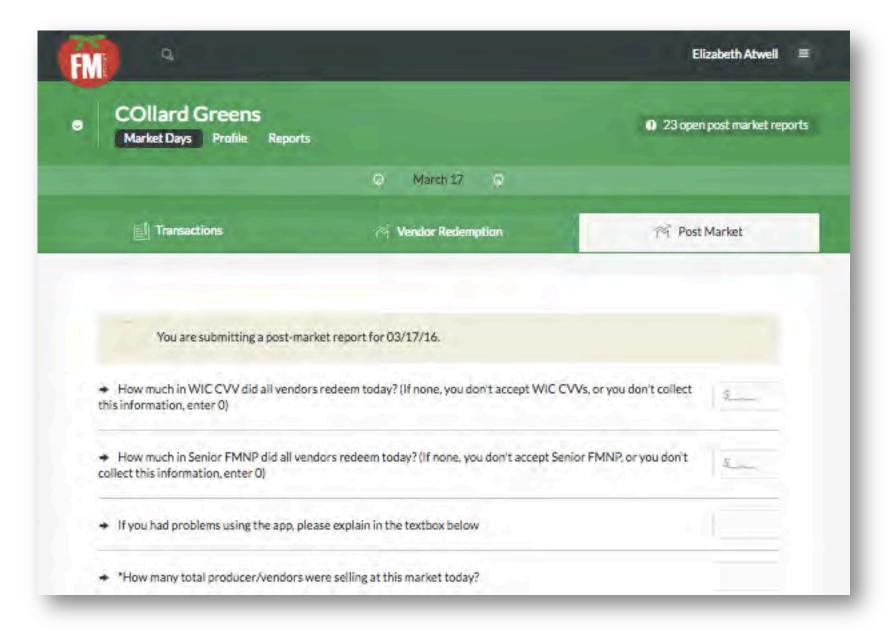
EDITABLE REDEMPTION LOG



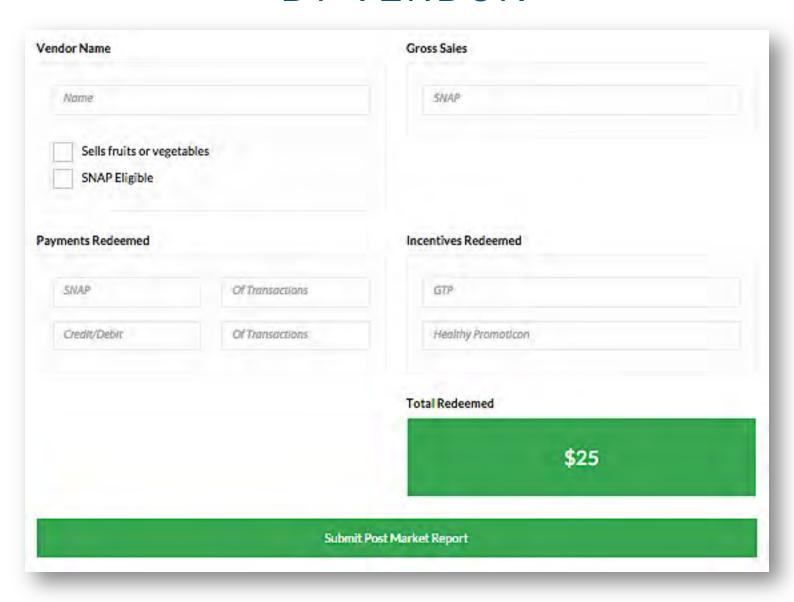
EDIT REDEMPTION DATA ANY TIME



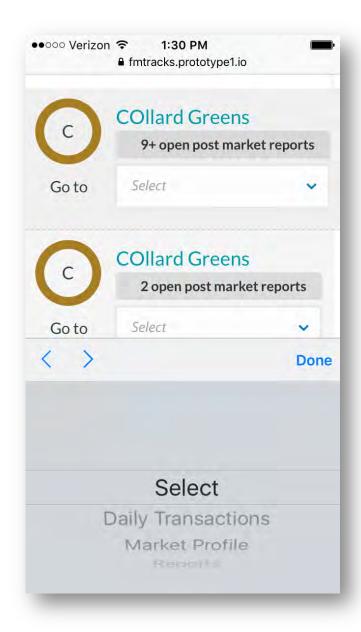
POST MARKET QUESTIONS

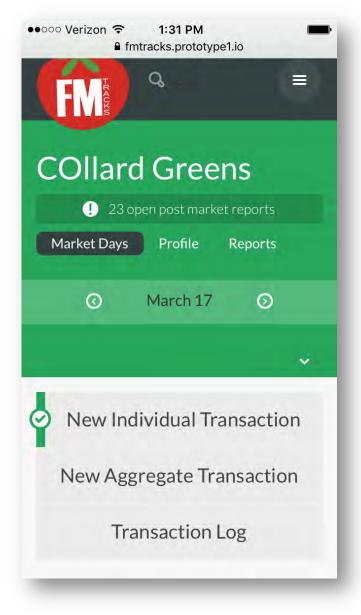


ENTER REDEMPTION AMOUNTS BY VENDOR

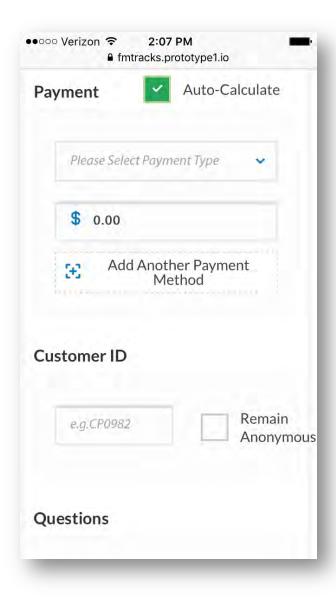


MOBILE SITE





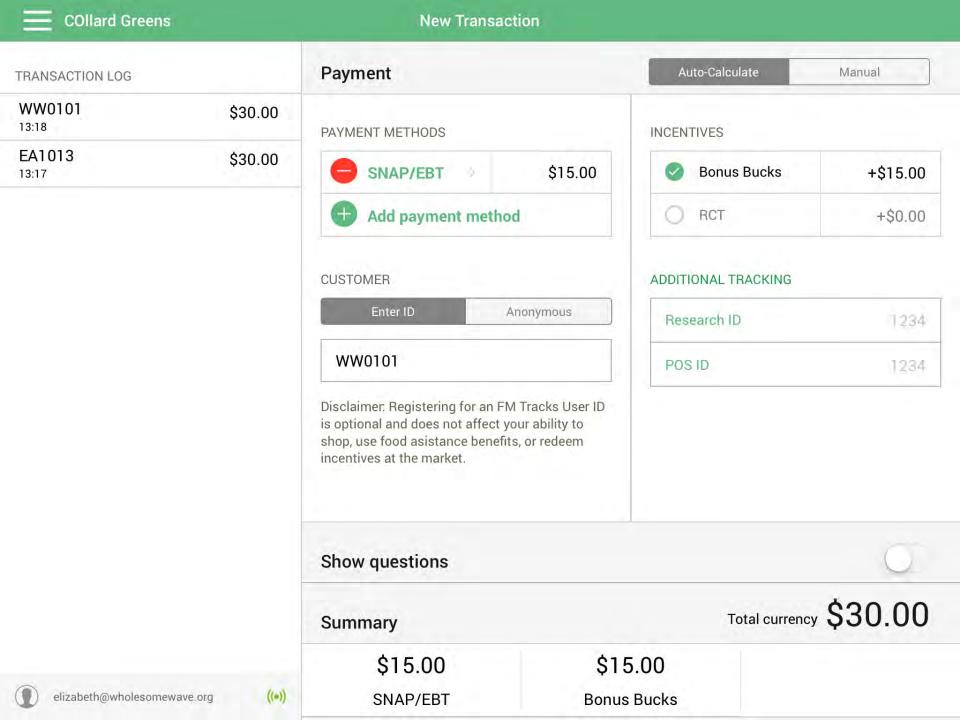
MOBILE SITE



	7 PM erototype1.io
e.g.CP0982	Remain
	Anonymous
Questions	
Is this your first ti shopping at any f	
yes	O no
choose	
not to provide	
What is your zipc	ode? (If you
choose not to ans	
Have you ever sh	onned at this
farmers' market b	

FM TRACKS APP DEMO





Vendor Name

Total

Vendor

Enter name

Gross Sales

\$0.00

0

Name

Sells fruit or vegetables



SNAP Eligible

Payments Redeemed

Cash \$0.00

of Transactions

\$0.00

of Transactions

SNAP/EBT

Senior FMNP

Credit/Debit Card

\$0.00

\$0.00

of Transactions

of Transactions

Incentives Redeemed

Bonus Bucks

\$0.00

RCT

\$0.00

New Redemptions

Vendor Name Total \$172.50 Farmer John ((*)) elizabeth@wholesomewave.org

Vendor

Name Enter name

Gross Sales

\$0.00

Sells fruit or vegetables



SNAP Eligible

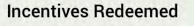
Payments Redeemed

Cash	\$0.00
# of Transactions	

Credit/Debit Card	\$0.00	
# of Transactions		

\$0.00

Senior FMNP	\$0.00
# of Transactions	



Bonus Bucks

RCT

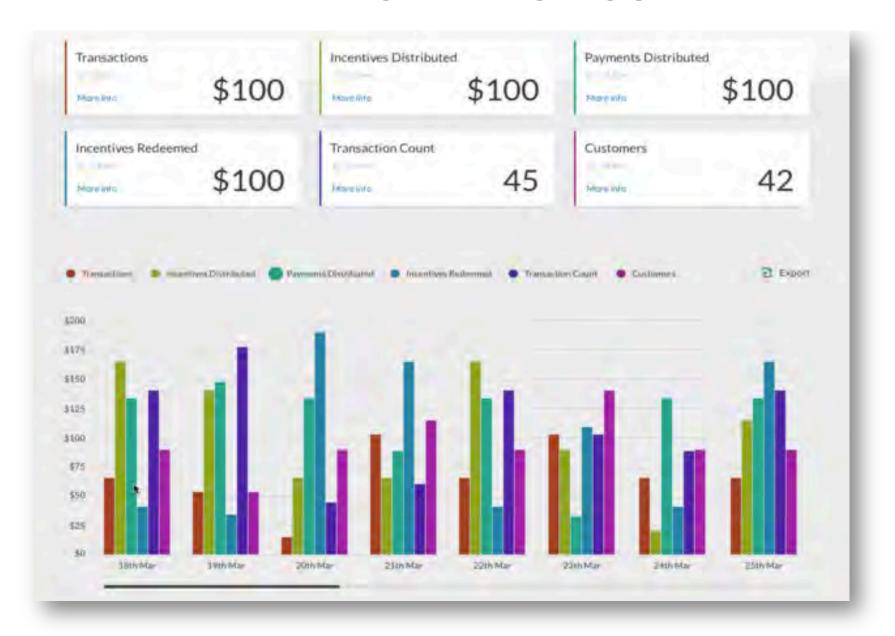
\$0.00

\$0.00

Post Market Report

Payment Distributed	\$160.00	If you had problems using the app, please explain in the textbox below	
SNAP/EBT	\$100.00	enter your text	
CREDIT	\$10.00		
CASH \$50.00	\$50.00	*How many total producer/vendors were selling at this market today?	
		*Today, how many of the producer/vendors were selling fruits and vegetables?	
		*Today, how many of the producer/vendors were eligible to accept SNAP?	
		How much in SNAP/EBT did all vendors redeem today?	
		*What was the amount of SNAP redeemed by vendors today (If none, enter 0)?	
		*What was the amount of SNAP incentives, specifically restricted for fruits and vegetable purchases, redeemed by vendors today (If none or you don't offer incentives, enter 0)	
		*What was the amount of SNAP incentives, eligible to be used for all SNAP-eligible purchases, redeemed by vendors today? (If none or you don't offer incentives specific for all-SNAP eligible products, enter 0)	
		Submit Post Market Report	

MARKET PERFORMANCE SUMMARY



BREAKDOWNS OF CATEGORIES OF DATA BY MARKET DAY



WHATS COMING NEXT



FM TRACKS 2016 RELEASE



WEBSITE:

- Website in "staging" mode
- Goes "live" ~ April 1st

APP:

 Updates in Apple Store beginning of April

MORE TRAINING OPPORTUNITIES



WITH WW STAFF:

- "Office Hours" this afternoon!
- Webinars (3) Late March/Early April
- Potential for additional trainings
 ADDITIONAL MATERIALS:
- 1-Page briefs on using the app, entering data on the website, advanced data collection and reporting
- Custom manual entry forms
- Updated video tutorials
- Wholesome Wave Staff Call us anytime. Really.

Q&A

- Incentive operations onsite
- Record keeping
- Data collection at the market
- Outreach bringing people to the market
- Other topics of interest?

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www.wholesomewave.org

